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The Future Empowered by
Software Monetization

Price Differently

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Agenda

- The Challenge: How to Monetize SDKs?
- The Use Case
- The Sentinel Solution
- Gemalto's Implementation
- Summary



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The Challenge: How to Monetize SDKs?



Mobile SDK

Available for  

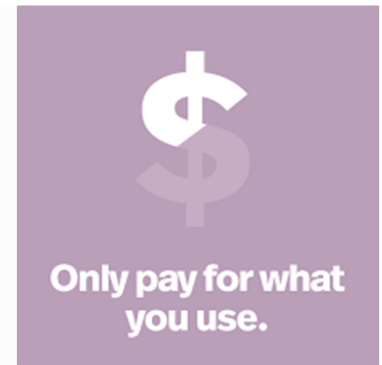


- Perpetual
- Subscription?
- *Consumption*



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By the end of 2017, **50% of software providers** will offer flexible monetization approaches, such as **consumption-based pricing**.



By 2019, more than **50% of all industries** will price and package their offerings as services with **flexible subscription- or consumption-**based pricing models.

By 2019, 25% of organizations will offer **personalized pricing** structures made possible through **customer behavior tracking** technologies like telematics.

IDC FutureScape: Worldwide Software Business Models and Monetization 2017 Predictions: Nov 2016



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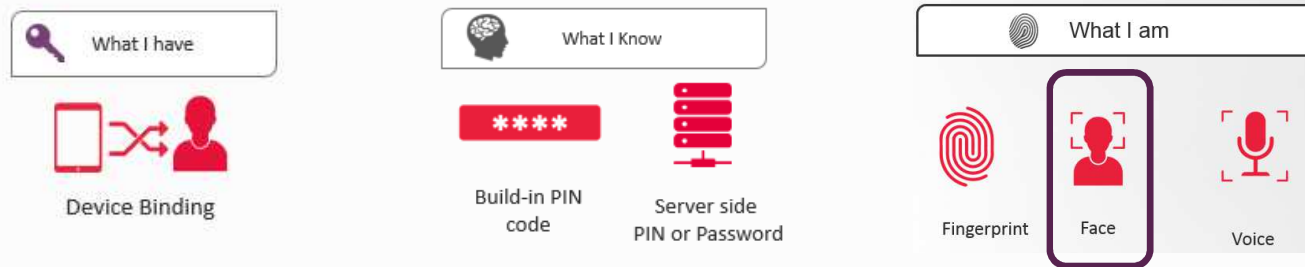
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The Use Case

SDK for Banking App



Multi-factor authentication



- Ezio Mobile FaceID
- SDK sold to banks for integration into mobile banking apps
- Uses facial recognition technology licensed from 3rd party
- When using the app, bank customers may “opt in” to face ID feature



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SDK for Banking App



Gemalto eBanking group needed to track usage of the facial recognition feature

- **For Enhanced Pricing**

- To invoice banks according to actual number of end users utilizing the Face ID feature

- **To Ensure Gemalto Compliance**

- As required by contract with 3rd party vendor

- Prevent code lifting of biometrics verification engine
 - Ensure proper payment for royalty fees



SDK for Banking App



- **What solutions were considered?**
 - Build something internally
 - Evaluate Sentinel suite of products
- **Why did the eBanking team decide to use Sentinel?**
 - Build option was expensive and time consuming
 - Sentinel FIT was designed for embedded devices; lightweight design made it easy to port to Android and iOS, which perfectly met the project needs
 - Ability to leverage a pre-existing Sentinel based backoffice infrastructure within Gemalto





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The Sentinel Solution

Software & Services: Core Components



Sentinel EMS

Entitlement
Management Solution

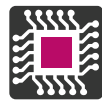
Enterprise Licensing Backoffice

- ERP/CRM integration
- License key generation
- License usage collection
- Customer self-service
- Electronic software download



Sentinel RMS

Rights Management
Solution



Sentinel Fit

Restricted
Footprint

Software Protection & Usage

- License enforcement toolkit
- Feature-based controls
- Usage collection
- Robust locking
- IP Protection

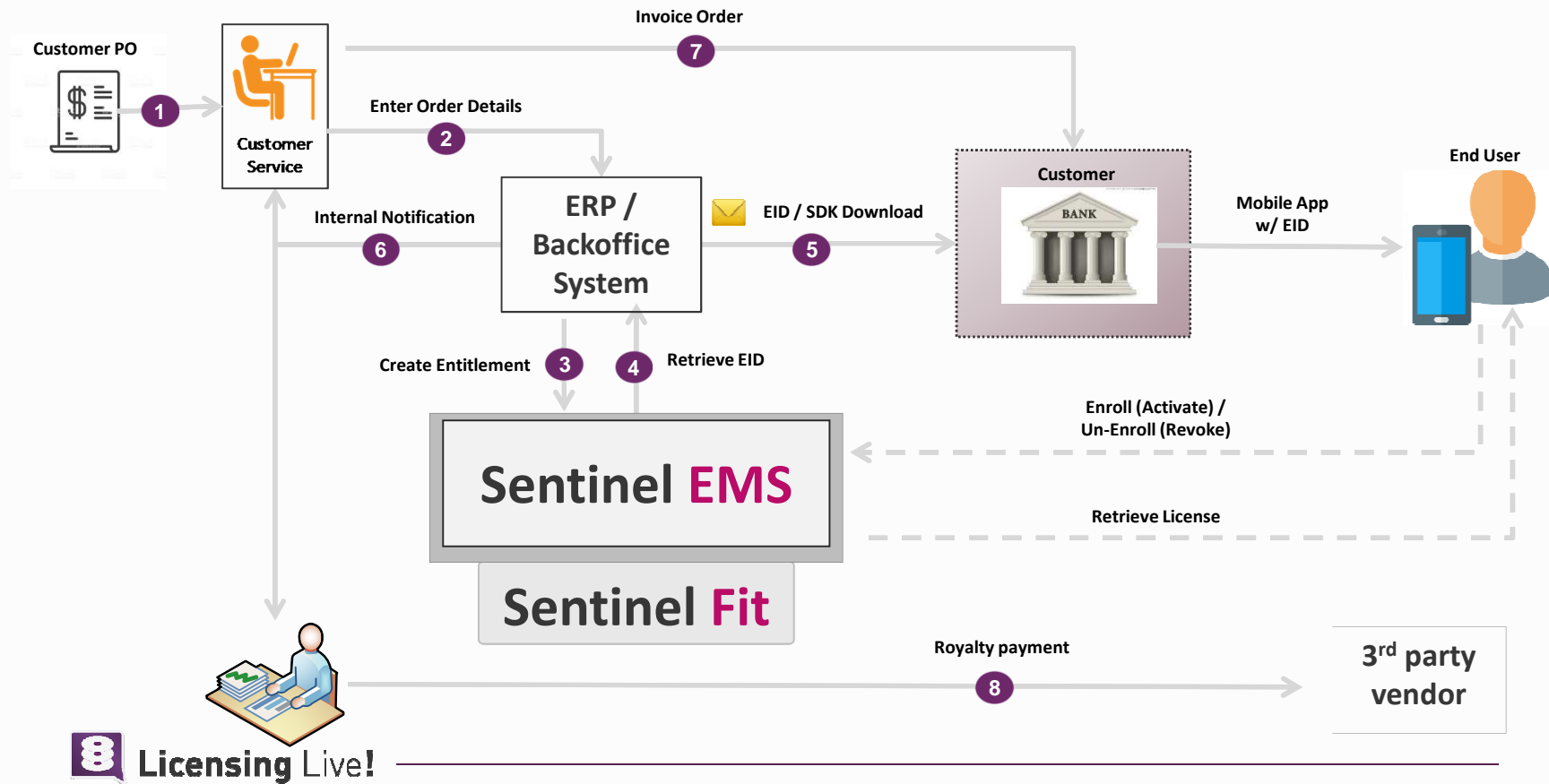


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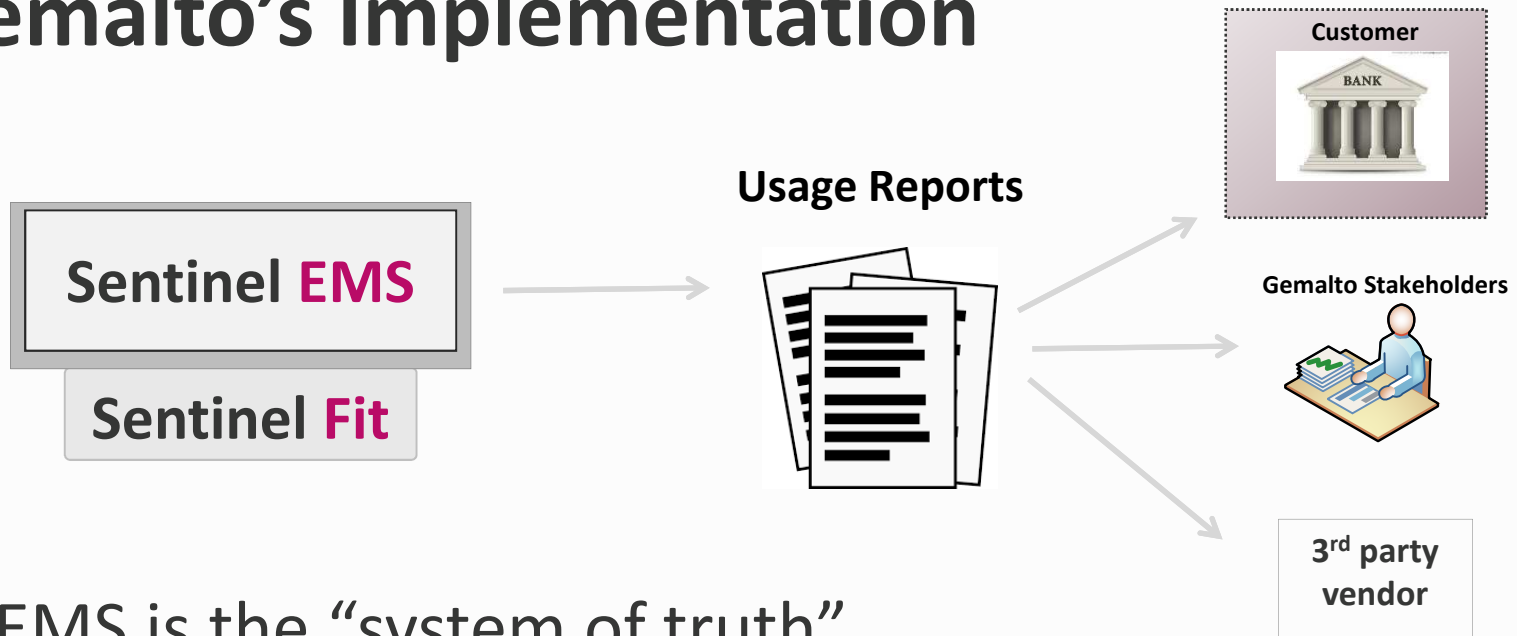
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Gemalto's Implementation

Gemalto's Implementation



Gemalto's Implementation



EMS is the “system of truth”

- Count end user activations
- Track expiry of customer entitlement/license

Pricing

- **3rd Party Vendor -> Gemalto**

- Royalty Fee (Tiered Based on # Users)

- <1M users
 - 1-3M users
 - 3-5M users

- Maintenance (% of Royalty Fee)

- **Gemalto -> Bank**

- One Time Setup Fee 70,000€

- License Fee (Based on # Users)

Type	5K<10K	10K<25K	25K<50K	10K<100K	100K<200K	200K<400K	400K<600K	600K<1M	>1M
Annual	3,25	2,15	1,40	0,90	0,69	0,51	0,43	0,35	Quote
Perpetual	8,55	5,65	3,65	2,53	1,81	1,35	1,12	0,91	Quote

- Maintenance (% of License Fee)

- Annual or Perpetual
- Silver or Gold



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Implementation Summary

“As Fit was designed for embedded devices, it was not too complicated to get it compiled for Android and iOS. The bulk of the integration time was in figuring out how to use Fit to prevent code lifting of the 3rd party vendor’s facial recognition library. In total, the team spent about 2-3 man-months of engineering time.”

- Aylwin Wong, Product Owner, Gemalto

- Total project implementation time ~ 7 months
- Key result: Ability to charge customers based on actual number of end-users, which we previously had no way to verify or control.



Summary



- Having an existing entitlement management solution enabled us to easily plug in to new projects. This is why the integration was so smooth (we just swapped the old system for the new one)

IN PROGRESS

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QUESTIONS & ANSWERS



THANK YOU !